#### Translation

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## **Summary of Consolidated Financial Results** for the Year Ended December 31, 2021 (Based on Japanese GAAP)

February 14, 2022

Company name: TEIKOKU SEN-I CO.,Ltd.

Stock exchange listing: Tokyo

Stock code: 3302 URL https://www.teisen.co.jp/

Representative: Chairman & CEO Tsuyoshi Shiraiwa

Vice President TEL 03(3281)3022 Inquiries: Tatsuru Okamura

Scheduled date of ordinary general meeting of shareholders: March 30, 2022 Scheduled date to file Securities Report: March 30, 2022 Scheduled date to commence dividend payments: March 31, 2022

Preparation of supplementary material on financial results: No Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2021 (from January 1, 2021 to December 31, 2021)

#### (1) Consolidated operating results

(1) Consolidated operating results	cate year-on-year	changes						
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2021	32,993	2.0	4,910	17.2	5,693	17.0	3,978	17.7
Year ended December 31, 2020	32,332	(8.6)	4,189	(25.3)	4,865	(21.5)	3,379	(20.6)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2021	150.48	147.60	7.1	8.0	14.9
Year ended December 31, 2020	128.16	125.60	6.2	6.9	13.0

#### (2) Consolidated financial position

(=)					
	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of December 31, 2021	74,280	57,645	76.6	2,151.26	
As of December 31, 2020	68,479	55,180	79.5	2,062.07	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2021	19	(4,615)	(197)	7,104
Year ended December 31, 2020	6,099	(4,208)	(1,156)	11,897

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2020	-	0.00	-	45.00	45.00	1,188	35.1	2.2
Year ended December 31, 2021	-	0.00	-	45.00	45.00	1,190	29.9	2.1
Year ending December 31, 2022 (Forecast)	_	0.00	_	45.00	45.00		34.0	

3. Forecast of consolidated financial results for the year ending December 31, 2022 (from January 1, 2022 to December 31, 2022)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	33,000	_	4,300	(12.4)	5,000	(12.2)	3,500	(12.0)	132.32

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)									
As of December 31, 2021	27,394,400 shares	As of December 31, 2020	27,354,400 shares						
Number of treasury shares at the end of the period									
As of December 31, 2021	943,495 shares	As of December 31, 2020	943,446 shares						
Average number of shares during the period									
Year ended December 31, 2021	26,440,537 shares	Year ended December 31, 2020	26,369,349 shares						

### Consolidated financial statements Consolidated balance sheets

Current assets		As of December 31, 2020	As of December 31, 2021
Cash and deposits         10,500,962         6,207,523           Notes and accounts receivable - trade         7,760,849         12,615,357           Securities         12,349,990         12,349,975           Merchandise and finished goods         4,855,160         6,973,647           Work in process         1,266,785         1,075,943           Raw materials and supplies         719,995         687,761           Other         711,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         8         7,293,142           Accumulated depreciation         6,559,458         7,293,142           Accumulated depreciation         2,673,287         4,441,659           Accumulated depreciation         2,673,287         4,441,659           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906	Assets	•	·
Notes and accounts receivable - trade         7,760,849         12,615,357           Securities         12,349,990         12,349,75           Merchandise and finished goods         4,855,160         6,973,647           Work in process         1,266,785         1,075,943           Raw materials and supplies         719,995         687,761           Other         711,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         Property, plant and equipment         Property, plant and equipment           Buildings and structures         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land <t< td=""><td>Current assets</td><td></td><td></td></t<>	Current assets		
Securities         12,349,990         12,349,975           Merchandise and finished goods         4,855,160         6,973,647           Work in process         1,266,785         1,075,943           Raw materials and supplies         719,995         687,761           Other         771,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         Property, plant and equipment         8         7,293,142           Buildings and structures         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604	Cash and deposits	10,500,962	6,207,523
Merchandise and finished goods         4,855,160         6,973,647           Work in process         1,266,785         1,075,943           Raw materials and supplies         719,995         687,761           Other         711,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         Property, plant and equipment           Buildings and structures         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733 <t< td=""><td>Notes and accounts receivable - trade</td><td>7,760,849</td><td>12,615,357</td></t<>	Notes and accounts receivable - trade	7,760,849	12,615,357
Work in process         1,266,785         1,075,943           Raw materials and supplies         719,995         687,761           Other         711,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         8           Property, plant and equipment         8         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intensities and other assets         281,598         396,284	Securities	12,349,990	12,349,975
Raw materials and supplies         719,995         687,761           Other         711,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         8           Property, plant and equipment         8         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intaggible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327	Merchandise and finished goods	4,855,160	6,973,647
Other         711,373         931,842           Total current assets         38,165,117         40,842,050           Non-current assets         Property, plant and equipment         \$\$\$-\$\$-\$\$-\$\$-\$\$-\$\$         7,293,142           Buildings and structures         \$\$\$-\$\$,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intestments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Defer	Work in process	1,266,785	1,075,943
Total current assets         38,165,117         40,842,050           Non-current assets         Property, plant and equipment           Buildings and structures         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intensible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009	Raw materials and supplies	719,995	687,761
Non-current assets           Property, plant and equipment         5,659,458         7,293,142           Buildings and structures         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intragible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518 <t< td=""><td>Other</td><td>711,373</td><td>931,842</td></t<>	Other	711,373	931,842
Property, plant and equipment         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871	Total current assets	38,165,117	40,842,050
Buildings and structures         5,659,458         7,293,142           Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871	Non-current assets		
Accumulated depreciation         (2,986,171)         (2,851,483)           Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204 <t< td=""><td>Property, plant and equipment</td><td></td><td></td></t<>	Property, plant and equipment		
Buildings and structures, net         2,673,287         4,441,659           Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Buildings and structures	5,659,458	7,293,142
Machinery, equipment and vehicles         2,725,444         2,987,663           Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Investments and other assets         281,598         396,284           Investment securities         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Accumulated depreciation	(2,986,171)	(2,851,483)
Accumulated depreciation         (2,314,302)         (2,374,836)           Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Buildings and structures, net	2,673,287	4,441,659
Machinery, equipment and vehicles, net         411,142         612,827           Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Machinery, equipment and vehicles	2,725,444	2,987,663
Tools, furniture and fixtures         1,157,379         1,115,227           Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Accumulated depreciation	(2,314,302)	(2,374,836)
Accumulated depreciation         (880,416)         (874,777)           Tools, furniture and fixtures, net         276,963         240,450           Land         3,593,735         3,718,906           Construction in progress         860,604         1,291,394           Total property, plant and equipment         7,815,733         10,305,237           Intangible assets         281,598         396,284           Investments and other assets         21,891,563         22,391,327           Retirement benefit asset         76,476         84,880           Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Machinery, equipment and vehicles, net	411,142	612,827
Tools, furniture and fixtures, net       276,963       240,450         Land       3,593,735       3,718,906         Construction in progress       860,604       1,291,394         Total property, plant and equipment       7,815,733       10,305,237         Intangible assets       281,598       396,284         Investments and other assets       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Tools, furniture and fixtures	1,157,379	1,115,227
Land       3,593,735       3,718,906         Construction in progress       860,604       1,291,394         Total property, plant and equipment       7,815,733       10,305,237         Intangible assets       281,598       396,284         Investments and other assets       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Accumulated depreciation	(880,416)	(874,777)
Construction in progress       860,604       1,291,394         Total property, plant and equipment       7,815,733       10,305,237         Intangible assets       281,598       396,284         Investments and other assets       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Tools, furniture and fixtures, net	276,963	240,450
Total property, plant and equipment       7,815,733       10,305,237         Intangible assets       281,598       396,284         Investments and other assets       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Land	3,593,735	3,718,906
Intangible assets       281,598       396,284         Investments and other assets       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Construction in progress	860,604	1,291,394
Investments and other assets       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Total property, plant and equipment	7,815,733	10,305,237
Investment securities       21,891,563       22,391,327         Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Intangible assets	281,598	396,284
Retirement benefit asset       76,476       84,880         Deferred tax assets       66,009       83,518         Other       182,823       177,359         Total investments and other assets       22,216,871       22,737,084         Total non-current assets       30,314,204       33,438,606	Investments and other assets		
Deferred tax assets         66,009         83,518           Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Investment securities	21,891,563	22,391,327
Other         182,823         177,359           Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Retirement benefit asset	76,476	84,880
Total investments and other assets         22,216,871         22,737,084           Total non-current assets         30,314,204         33,438,606	Deferred tax assets	66,009	83,518
Total non-current assets 30,314,204 33,438,606	Other	182,823	177,359
	Total investments and other assets	22,216,871	22,737,084
Total assets 68,479,321 74,280,657	Total non-current assets	30,314,204	33,438,606
	Total assets	68,479,321	74,280,657

Liabilities           Notes and accounts payable - trade         4,265,488         6,037,970           Short-term borrowings         -         1,000,000           Current portion of long-term borrowings         11,000         44,000           Income taxes payable         322,467         1,162,546           Provision for bonuses for directors (and other officers)         4,000         5,000           Other         1,356,608         1,047,125           Total current liabilities         5,959,564         9,296,643           Non-current liabilities         89,000         45,000           Long-term borrowings         89,000         45,000           Long-term guarantee deposits         658,458         597,503           Deferred tax liabilities         6,326,972         6,143,970           Retirement benefit liability         105,711         117,696		As of December 31, 2020	As of December 31, 2021
Notes and accounts payable - trade       4,265,488       6,037,970         Short-term borrowings       -       1,000,000         Current portion of long-term borrowings       11,000       44,000         Income taxes payable       322,467       1,162,546         Provision for bonuses for directors (and other officers)       4,000       5,000         Other       1,356,608       1,047,125         Total current liabilities       5,959,564       9,296,643         Non-current liabilities       89,000       45,000         Long-term guarantee deposits       658,458       597,503         Deferred tax liabilities       6,326,972       6,143,970	Liabilities		
Short-term borrowings       —       1,000,000         Current portion of long-term borrowings       11,000       44,000         Income taxes payable       322,467       1,162,546         Provision for bonuses for directors (and other officers)       4,000       5,000         Other       1,356,608       1,047,125         Total current liabilities       5,959,564       9,296,643         Non-current liabilities       89,000       45,000         Long-term borrowings       89,000       45,000         Long-term guarantee deposits       658,458       597,503         Deferred tax liabilities       6,326,972       6,143,970	Current liabilities		
Current portion of long-term borrowings       11,000       44,000         Income taxes payable       322,467       1,162,546         Provision for bonuses for directors (and other officers)       4,000       5,000         Other       1,356,608       1,047,125         Total current liabilities       5,959,564       9,296,643         Non-current liabilities       89,000       45,000         Long-term borrowings       89,000       45,000         Long-term guarantee deposits       658,458       597,503         Deferred tax liabilities       6,326,972       6,143,970	Notes and accounts payable - trade	4,265,488	6,037,970
Income taxes payable       322,467       1,162,546         Provision for bonuses for directors (and other officers)       4,000       5,000         Other       1,356,608       1,047,125         Total current liabilities       5,959,564       9,296,643         Non-current liabilities       89,000       45,000         Long-term borrowings       89,000       45,000         Long-term guarantee deposits       658,458       597,503         Deferred tax liabilities       6,326,972       6,143,970	Short-term borrowings	_	1,000,000
Provision for bonuses for directors (and other officers)       4,000       5,000         Other       1,356,608       1,047,125         Total current liabilities       5,959,564       9,296,643         Non-current liabilities       89,000       45,000         Long-term guarantee deposits       658,458       597,503         Deferred tax liabilities       6,326,972       6,143,970	Current portion of long-term borrowings	11,000	44,000
Other       1,356,608       1,047,125         Total current liabilities       5,959,564       9,296,643         Non-current liabilities       89,000       45,000         Long-term guarantee deposits       658,458       597,503         Deferred tax liabilities       6,326,972       6,143,970	Income taxes payable	322,467	1,162,546
Total current liabilities         5,959,564         9,296,643           Non-current liabilities         89,000         45,000           Long-term borrowings         89,000         45,000           Long-term guarantee deposits         658,458         597,503           Deferred tax liabilities         6,326,972         6,143,970	Provision for bonuses for directors (and other officers)	4,000	5,000
Non-current liabilities         89,000         45,000           Long-term borrowings         658,458         597,503           Deferred tax liabilities         6,326,972         6,143,970	Other	1,356,608	1,047,125
Long-term borrowings         89,000         45,000           Long-term guarantee deposits         658,458         597,503           Deferred tax liabilities         6,326,972         6,143,970	Total current liabilities	5,959,564	9,296,643
Long-term guarantee deposits         658,458         597,503           Deferred tax liabilities         6,326,972         6,143,970	Non-current liabilities		
Deferred tax liabilities 6,326,972 6,143,970	Long-term borrowings	89,000	45,000
	Long-term guarantee deposits	658,458	597,503
Retirement benefit liability 105,711 117,696	Deferred tax liabilities	6,326,972	6,143,970
•	Retirement benefit liability	105,711	117,696
Provision for retirement benefits for directors (and other 50,000 110,000	Provision for retirement benefits for directors (and other	50,000	110,000
officers)	officers)	30,000	110,000
Asset retirement obligations 30,104 73,054	Asset retirement obligations	30,104	73,054
Long-term accounts payable - other 78,650 78,650	Long-term accounts payable - other	78,650	78,650
Other 173,116	Other		173,116
Total non-current liabilities 7,338,896 7,338,991	Total non-current liabilities	7,338,896	7,338,991
Total liabilities 13,298,460 16,635,634	Total liabilities	13,298,460	16,635,634
Net assets	Net assets		
Shareholders' equity	Shareholders' equity		
Share capital 1,538,002 1,551,917	Share capital	1,538,002	1,551,917
Capital surplus 912,407 926,421	Capital surplus	912,407	926,421
Retained earnings 37,857,981 40,648,223	Retained earnings	37,857,981	40,648,223
Treasury shares (377,146) (377,357)	Treasury shares	(377,146)	(377,357)
Total shareholders' equity 39,931,245 42,749,204	Total shareholders' equity	39,931,245	42,749,204
Accumulated other comprehensive income	Accumulated other comprehensive income		
Valuation difference on available-for-sale securities 14,491,960 14,159,568	Valuation difference on available-for-sale securities	14,491,960	14,159,568
Deferred gains or losses on hedges 37,933 (6,027)	Deferred gains or losses on hedges	37,933	(6,027)
Total accumulated other comprehensive income 14,529,893 14,153,541	Total accumulated other comprehensive income	14,529,893	14,153,541
Share acquisition rights 719,722 742,276	Share acquisition rights	719,722	742,276
Total net assets 55,180,860 57,645,022	Total net assets	55,180,860	57,645,022
Total liabilities and net assets 68,479,321 74,280,657	Total liabilities and net assets	68,479,321	74,280,657

## Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended December 31, 2020 December 31, 2021 Net sales 32,332,494 32,993,215 Cost of sales 23,657,580 23,266,062 9,727,153 Gross profit 8,674,914 Selling, general and administrative expenses 4,484,932 4,816,290 Operating profit 4,189,982 4,910,863 Non-operating income Interest income 528 642 Dividend income 671,635 740,662 Share of profit of entities accounted for using equity method 2,279 2,328 27,871 53,640 Total non-operating income 702,315 797,274 Non-operating expenses 2,902 Interest expenses 3,871 Foreign exchange losses 4,409 3,520 Loss on cancellation of insurance policies 1,036 Commission expenses 18,369 6,232 Other 204 718 Total non-operating expenses 26,923 14,342 Ordinary profit 4,865,375 5,693,794 Extraordinary income Gain on sale of non-current assets 10 53 Gain on sale of investment securities 46,238 389,341 Total extraordinary income 46,248 389,395 Extraordinary losses Loss on disposal of non-current assets 312,477 45,158 Business place transfer expenses 41,137 Total extraordinary losses 45,158 353,614 4,866,465 5,729,575 Profit before income taxes 1,298,678 Income taxes - current 1,782,468 Income taxes - deferred 188,414 (31,627) Total income taxes 1,487,093 1,750,841 Profit 3,379,372 3,978,734 Profit attributable to owners of parent 3,379,372 3,978,734

## Consolidated statements of comprehensive income

consonauted statements of complementive income		
		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Profit	3,379,372	3,978,734
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,350,606)	(332,391)
Deferred gains or losses on hedges	19,986	(43,960)
Total other comprehensive income	(2,330,619)	(376,351)
Comprehensive income	1,048,752	3,602,382
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,048,752	3,602,382

# **Consolidated statements of changes in equity** Fiscal year ended December 31, 2020

		Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,444,090	818,495	35,660,983	(377,096)	37,546,472		
Changes during period							
Issuance of new shares - exercise of share acquisition rights	93,912	93,912			187,825		
Dividends of surplus			(1,182,373)		(1,182,373)		
Profit attributable to owners of parent			3,379,372		3,379,372		
Purchase of treasury shares				(49)	(49)		
Net changes in items other than shareholders' equity							
Total changes during period	93,912	93,912	2,196,998	(49)	2,384,773		
Balance at end of period	1,538,002	912,407	37,857,981	(377,146)	39,931,245		

	Accumul	ated other comprehensiv	e income			
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total accumulated other comprehensive income	Share acquisition rights	Total net assets	
Balance at beginning of period	16,842,566	17,946	16,860,513	750,411	55,157,396	
Changes during period						
Issuance of new shares - exercise of share acquisition rights					187,825	
Dividends of surplus					(1,182,373)	
Profit attributable to owners of parent					3,379,372	
Purchase of treasury shares					(49)	
Net changes in items other than shareholders' equity	(2,350,606)	19,986	(2,330,619)	(30,689)	(2,361,308)	
Total changes during period	(2,350,606)	19,986	(2,330,619)	(30,689)	23,464	
Balance at end of period	14,491,960	37,933	14,529,893	719,722	55,180,860	

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,538,002	912,407	37,857,981	(377,146)	39,931,245
Changes during period					
Issuance of new shares - exercise of share acquisition rights	13,915	13,915			27,830
Dividends of surplus			(1,188,492)		(1,188,492)
Profit attributable to owners of parent			3,978,734		3,978,734
Purchase of treasury shares				(234)	(234)
Disposal of treasury shares		98		23	122
Net changes in items other than shareholders' equity					
Total changes during period	13,915	14,013	2,790,241	(210)	2,817,959
Balance at end of period	1,551,917	926,421	40,648,223	(377,357)	42,749,204

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	14,491,960	37,933	14,529,893	719,722	55,180,860
Changes during period					
Issuance of new shares - exercise of share acquisition rights					27,830
Dividends of surplus					(1,188,492)
Profit attributable to owners of parent					3,978,734
Purchase of treasury shares					(234)
Disposal of treasury shares					122
Net changes in items other than shareholders' equity	(332,391)	(43,960)	(376,351)	22,554	(353,797)
Total changes during period	(332,391)	(43,960)	(376,351)	22,554	2,464,161
Balance at end of period	14,159,568	(6,027)	14,153,541	742,276	57,645,022

## Consolidated statements of cash flows

		(Inousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Cash flows from operating activities		
Profit before income taxes	4,866,465	5,729,575
Depreciation	392,098	494,984
Increase (decrease) in allowance for doubtful accounts	(3,159)	-
Interest and dividend income	(672,164)	(741,305
Interest expenses	2,902	3,871
Share of loss (profit) of entities accounted for using equity method	(2,279)	(2,328)
Increase (decrease) in provision for bonuses for directors (and other officers)	(7,000)	1,000
Decrease (increase) in retirement benefit asset	(24,139)	(8,403
Increase (decrease) in retirement benefit liability	9,138	11,985
Increase (decrease) in provision for retirement benefits for	(2.70,000)	
directors (and other officers)	(250,000)	60,000
Share-based payment expenses	157,000	50,344
Loss (gain) on disposal of non-current assets	45,148	312,423
Business place transfer expenses	· —	41,137
Loss (gain) on sale of investment securities	(46,238)	(389,341
Decrease (increase) in trade receivables	4,257,601	(4,671,508
Decrease (increase) in inventories	1,323,522	(1,895,410
Increase (decrease) in trade payables	(1,614,873)	1,689,932
Increase (decrease) in guarantee deposits received	(61,173)	(60,993
Increase (decrease) in long-term accounts payable - other	(40,040)	=
Decrease (increase) in other current assets	(112,811)	(161,752
Increase (decrease) in other current liabilities	(453,001)	(167,760
Other, net	(33,988)	28,037
Subtotal	7,733,007	324,487
Interest and dividends received	673,289	742,389
Interest paid	(2,957)	(4,593
Income taxes refund	_	3,079
Income taxes paid	(2,303,881)	(1,004,938
Payment Of business place Relocation Expenses	_	(41,137
Net cash provided by (used in) operating activities	6,099,458	19,287
Cash flows from investing activities	-,,,,,,,	
Payments into time deposits	(3,206,154)	(3,206,154
Proceeds from withdrawal of time deposits	3,206,154	3,206,154
Purchase of securities	(18,699,960)	(21,199,899
Proceeds from redemption of securities	17,700,000	20,700,000
Purchase of property, plant and equipment	(2,858,191)	(3,249,182
Proceeds from sale of property, plant and equipment	10	121
Payments for retirement of property, plant and equipment	(23,303)	(139,562
Purchase of intangible assets	(110,490)	(120,066
Purchase of investment securities	(271,068)	(1,004,257
Proceeds from sale of investment securities	59,529	413,119
Loan advances	(5,000)	-
Proceeds from collection of loans receivable	195	5,225
Payments of leasehold and guarantee deposits		(36,441
Proceeds from refund of leasehold and guarantee deposits		23,316
Payments for asset retirement obligations	_	(7,900
Net cash provided by (used in) investing activities	(4,208,279)	(4,615,527)
	(4,200,279)	(4,013,327

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended December 31, 2021	
	December 31, 2020		
Cash flows from financing activities			
Proceeds from short-term borrowings	1,440,000	3,440,000	
Repayments of short-term borrowings	(1,440,000)	(2,440,000)	
Proceeds from long-term borrowings	100,000	-	
Repayments of long-term borrowings	(78,600)	(11,000)	
Repayments of lease obligations	_	(3,687)	
Proceeds from issuance of shares	136	40	
Purchase of treasury shares	(49)	(234)	
Proceeds from sale of treasury shares	_	122	
Dividends paid	(1,177,886)	(1,182,440)	
Net cash provided by (used in) financing activities	(1,156,400)	(197,199)	
Net increase (decrease) in cash and cash equivalents	734,777	(4,793,439)	
Cash and cash equivalents at beginning of period	11,163,107	11,897,885	
Cash and cash equivalents at end of period	11,897,885	7,104,446	