#### Translation

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# **Summary of Consolidated Financial Results** for the Year Ended December 31, 2024 (Based on Japanese GAAP)

February 14, 2025

Company name: TEIKOKU SEN-I CO.,Ltd.

Stock exchange listing: Tokyo

Stock code: 3302 URL https://www.teisen.co.jp/

Representative: Chairman & CEO Tsuyoshi Shiraiwa

Vice President Tatsuru Okamura TEL 03(3281)3022 Inquiries:

Scheduled date of ordinary general meeting of shareholders: March 28, 2025 Scheduled date to file Securities Report: March 28, 2025 Scheduled date to commence dividend payments: March 31, 2025

Preparation of supplementary material on financial results: No Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2024 (from January 1, 2024 to December 31, 2024)

#### (1) Consolidated operating results

(1) Consolidated operating results	erating results Percentages indicate year-on-year changes								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Year ended December 31, 2024	31,481	12.3	3,459	33.8	4,553	27.6	3,253	33.0	
Year ended December 31, 2023	28,032	(6.3)	2,585	(42.0)	3,569	(32.6)	2,445	(33.2)	

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2024	124.48	123.45	5.0	5.6	11.0
Year ended December 31, 2023	93.76	92.75	4.0	4.7	9.2

#### (2) Consolidated financial position

(=) F					
	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of December 31, 2024	82,850	66,536	80.0	2,534.19	
As of December 31, 2023	79,204	64,976	81.6	2,479.19	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2024	1,951	(11)	(1,242)	12,743
Year ended December 31, 2023	(932)	(718)	(1,473)	12,045

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2023		0.00	-	50.00	50.00	1,325	53.3	2.1
Year ended December 31, 2024	=	0.00	-	50.00	50.00	1,329	40.2	2.0
Year ending December 31, 2025 (Forecast)	_	0.00	_	55.00	55.00		34.2	

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	36,500	15.9	4,800	38.7	6,000	31.8	4,200	29.1	160.61

#### 4. Notes

(1) Significant changes in the scope of consolidation during the year ended December 31, 2024: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	1 ( 8	<i>y</i>						
As of December 31, 2024	27,524,400 shares	As of December 31, 2023	27,444,400 shares					
Number of treasury shares at the end of the period								
As of December 31, 2024	1,374,209 shares	As of December 31, 2023	1,385,908 shares					
Average number of shares during the period								
Year ended December 31, 2024	26,132,903 shares	Year ended December 31, 2023	26,080,633 shares					

### Consolidated financial statements Consolidated balance sheets

		(I nousands of yen)
	As of December 31, 2023	As of December 31, 2024
Assets		
Current assets		
Cash and deposits	12,998,600	12,693,887
Notes and accounts receivable - trade, and contract assets	6,299,418	8,660,575
Securities	5,999,975	5,999,384
Merchandise and finished goods	6,587,179	7,864,569
Work in process	1,254,835	1,199,072
Raw materials and supplies	968,733	987,751
Other	2,288,650	2,852,290
Total current assets	36,397,394	40,257,532
Non-current assets		
Property, plant and equipment		
Buildings and structures	10,578,736	10,764,065
Accumulated depreciation	(3,432,890)	(3,842,320)
Buildings and structures, net	7,145,846	6,921,745
Machinery, equipment and vehicles	3,368,238	3,553,457
Accumulated depreciation	(2,682,721)	(2,839,350)
Machinery, equipment and vehicles, net	685,516	714,107
Tools, furniture and fixtures	1,387,720	1,505,321
Accumulated depreciation	(1,027,116)	(1,130,455)
Tools, furniture and fixtures, net	360,604	374,866
Land	3,917,154	4,000,340
Construction in progress	62,350	97,138
Total property, plant and equipment	12,171,472	12,108,198
Intangible assets	31,934	47,206
Investments and other assets		
Investment securities	30,086,834	29,767,694
Retirement benefit asset	126,433	116,575
Deferred tax assets	124,782	154,570
Other	265,532	398,562
Total investments and other assets	30,603,582	30,437,403
Total non-current assets	42,806,990	42,592,807
Total assets	79,204,384	82,850,340

Current liabilities			(Thousands of yell)
Current liabilities         2,932,624         3,845,321           Current portion of long-term borrowings         –         44,000           Income taxes payable         214,369         857,851           Other         1,329,801         1,960,779           Total current liabilities         4,476,796         6,707,944           Non-current liabilities         56,000           Long-term borrowings         –         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           officers)         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total son-current liabilities         9,751,052         9,605,969           Total silvities         1,582,867         1,635,762           Capital surplus         957,371         1,028,878           Teasury shares         (1,067,405)		As of December 31, 2023	As of December 31, 2024
Accounts payable - trade         2,932,624         3,845,321           Current portion of long-term borrowings         -         44,000           Income taxes payable         214,369         857,851           Other         1,329,801         1,960,770           Total current liabilities         4,476,796         6,707,944           Non-current liabilities         -         56,000           Long-term borrowings         -         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,575           Retirement benefit liabilities         2,825,439         8,077,575           Retirement benefit liabilities         582,052         665,169           Provision for share awards for directors (and other officers)         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total shareholders' equity         1,822,867         1,635,762           Capital surplus         957,371         1,028,878           Retained earnings         44,070,500         45,998,548			
Current portion of long-term borrowings         –         44,000           Income taxes payable         214,369         857,851           Other         1,329,801         1,960,770           Total current liabilities         4,76,796         6,707,944           Non-current liabilities         -         56,000           Long-term borrowings         -         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total shorlities         9,751,052         9,605,969           Total shorlders' equity         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury sh			
Income taxes payable         214,369         857,851           Other         1,329,801         1,960,770           Total current liabilities         4,476,796         6,707,944           Non-current liabilities         8         56,000           Long-term borrowings         -         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total sibilities         1,582,867         1,635,762           Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity <td>Accounts payable - trade</td> <td>2,932,624</td> <td>3,845,321</td>	Accounts payable - trade	2,932,624	3,845,321
Other         1,329,801         1,960,770           Total current liabilities         4,476,796         6,707,944           Non-current liabilities         -         56,000           Long-term borrowings         -         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Provision for share awards for directors (and other officers)         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         8         15,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028<	Current portion of long-term borrowings	_	44,000
Total current liabilities         4,476,796         6,707,944           Non-current liabilities         —         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         9,751,052         9,605,969           Total shareholders' equity         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges <td>Income taxes payable</td> <td>214,369</td> <td>857,851</td>	Income taxes payable	214,369	857,851
Non-current liabilities	Other	1,329,801	1,960,770
Long-term borrowings         –         56,000           Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         9,751,052         9,605,969           Total liabilities         1,582,867         1,631,913           Net assets         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,877           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569	Total current liabilities	4,476,796	6,707,944
Long-term guarantee deposits         475,775         409,403           Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisit	Non-current liabilities		
Deferred tax liabilities         8,285,439         8,077,357           Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets </td <td>Long-term borrowings</td> <td>_</td> <td>56,000</td>	Long-term borrowings	_	56,000
Retirement benefit liability         121,949         134,320           Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         66,536,426	Long-term guarantee deposits	475,775	409,403
Provision for share awards for directors (and other officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,005,969           Total liabilities         14,227,848         16,313,913           Net assets         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Deferred tax liabilities	8,285,439	8,077,357
officers)         582,052         665,169           Asset retirement obligations         76,471         76,477           Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         Shareholders' equity         Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587         Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)         45,998,548         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028         46,000,028           Accumulated other comprehensive income         19,012,026         18,597,568         18,597,568           Deferred gains or losses on hedges         48,569         71,893         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Retirement benefit liability	121,949	134,320
Asset retirement obligations 76,471 76,477 Long-term accounts payable - other 78,650 78,650 Other 130,714 108,590 Total non-current liabilities 9,751,052 9,605,969 Total liabilities 14,227,848 16,313,913 Net assets Shareholders' equity Share capital 1,582,867 1,635,762 Capital surplus 957,371 1,028,587 Retained earnings 44,070,500 45,998,548 Treasury shares (1,067,446) (1,062,870) Total shareholders' equity Accumulated other comprehensive income Valuation difference on available-for-sale securities Deferred gains or losses on hedges 48,569 71,893 Total accumulated other comprehensive income Share acquisition rights 372,646 266,936 Total net assets 64,976,535 66,536,426	Provision for share awards for directors (and other	592.052	665 160
Long-term accounts payable - other         78,650         78,650           Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         Shareholders' equity           Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	officers)	382,032	003,109
Other         130,714         108,590           Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets           Shareholders' equity           Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Asset retirement obligations	76,471	76,477
Total non-current liabilities         9,751,052         9,605,969           Total liabilities         14,227,848         16,313,913           Net assets         Shareholders' equity           Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Long-term accounts payable - other	78,650	78,650
Total liabilities         14,227,848         16,313,913           Net assets         Share cholders' equity           Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Other	130,714	108,590
Net assets           Share holders' equity           Share capital         1,582,867         1,635,762           Capital surplus         957,371         1,028,587           Retained earnings         44,070,500         45,998,548           Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Total non-current liabilities	9,751,052	9,605,969
Shareholders' equity       1,582,867       1,635,762         Capital surplus       957,371       1,028,587         Retained earnings       44,070,500       45,998,548         Treasury shares       (1,067,446)       (1,062,870)         Total shareholders' equity       45,543,293       47,600,028         Accumulated other comprehensive income       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Total liabilities	14,227,848	16,313,913
Share capital       1,582,867       1,635,762         Capital surplus       957,371       1,028,587         Retained earnings       44,070,500       45,998,548         Treasury shares       (1,067,446)       (1,062,870)         Total shareholders' equity       45,543,293       47,600,028         Accumulated other comprehensive income       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Net assets		
Capital surplus       957,371       1,028,587         Retained earnings       44,070,500       45,998,548         Treasury shares       (1,067,446)       (1,062,870)         Total shareholders' equity       45,543,293       47,600,028         Accumulated other comprehensive income       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Shareholders' equity		
Retained earnings       44,070,500       45,998,548         Treasury shares       (1,067,446)       (1,062,870)         Total shareholders' equity       45,543,293       47,600,028         Accumulated other comprehensive income       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Share capital	1,582,867	1,635,762
Treasury shares         (1,067,446)         (1,062,870)           Total shareholders' equity         45,543,293         47,600,028           Accumulated other comprehensive income         19,012,026         18,597,568           Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Capital surplus	957,371	1,028,587
Total shareholders' equity       45,543,293       47,600,028         Accumulated other comprehensive income       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Retained earnings	44,070,500	45,998,548
Accumulated other comprehensive income       19,012,026       18,597,568         Valuation difference on available-for-sale securities       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Treasury shares	(1,067,446)	(1,062,870)
Valuation difference on available-for-sale securities       19,012,026       18,597,568         Deferred gains or losses on hedges       48,569       71,893         Total accumulated other comprehensive income       19,060,595       18,669,461         Share acquisition rights       372,646       266,936         Total net assets       64,976,535       66,536,426	Total shareholders' equity	45,543,293	47,600,028
Deferred gains or losses on hedges         48,569         71,893           Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Accumulated other comprehensive income		
Total accumulated other comprehensive income         19,060,595         18,669,461           Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Valuation difference on available-for-sale securities	19,012,026	18,597,568
Share acquisition rights         372,646         266,936           Total net assets         64,976,535         66,536,426	Deferred gains or losses on hedges	48,569	71,893
Total net assets 64,976,535 66,536,426	Total accumulated other comprehensive income	19,060,595	18,669,461
Total net assets 64,976,535 66,536,426		372,646	266,936
	-	<del>-</del>	
	Total liabilities and net assets	79,204,384	82,850,340

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended December 31, 2023 December 31, 2024 Net sales 28,032,714 31,481,564 Cost of sales 20,392,693 22,848,362 7,640,020 8,633,202 Gross profit Selling, general and administrative expenses 5,054,906 5,173,449 Operating profit 2,585,113 3,459,752 Non-operating income Interest income 437 6,690 Dividend income 912,253 1,072,593 Share of profit of entities accounted for using equity method 111 443 23,349 84,909 Total non-operating income 997,713 1,103,076 Non-operating expenses Interest expenses 2,565 3,140 Foreign exchange losses 4,738 5,584 Commission expenses 4,561 368 Other 1,205 Total non-operating expenses 13,071 9,092 Ordinary profit 3,569,755 4,553,737 Extraordinary income Gain on sale of non-current assets 1,100 Gain on sale of investment securities 20,063 12,011 Gain on sale of membership Gain on sale of businesses 74,000 Total extraordinary income 20,063 87,112 Extraordinary losses 4,006 Loss on disposal of non-current assets 69,846 Loss on disposal of membership 5,710 Total extraordinary losses 69,846 9,717 Profit before income taxes 3,519,972 4,631,131 1,440,170 Income taxes - current 1,079,989 Income taxes - deferred (5,322)(62,116)Total income taxes 1,074,666 1,378,054 Profit 2,445,306 3,253,077 Profit attributable to owners of parent 2,445,306 3,253,077

# Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2023	December 31, 2024
Profit	2,445,306	3,253,077
Other comprehensive income		
Valuation difference on available-for-sale securities	5,901,424	(414,457)
Deferred gains or losses on hedges	17,409	23,323
Total other comprehensive income	5,918,834	(391,133)
Comprehensive income	8,364,140	2,861,943
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,364,140	2,861,943

# **Consolidated statements of changes in equity** Fiscal year ended December 31, 2023

		Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	1,582,867	957,371	42,950,232	(980,485)	44,509,985			
Changes during period								
Dividends of surplus			(1,325,037)		(1,325,037)			
Profit attributable to owners of parent			2,445,306		2,445,306			
Purchase of treasury shares				(86,960)	(86,960)			
Net changes in items other than shareholders' equity								
Total changes during period	_	_	1,120,269	(86,960)	1,033,308			
Balance at end of period	1,582,867	957,371	44,070,500	(1,067,446)	45,543,293			

	Accumul	ated other comprehensiv	e income		
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	13,110,602	31,159	13,141,761	372,646	58,024,393
Changes during period					
Dividends of surplus					(1,325,037)
Profit attributable to owners of parent					2,445,306
Purchase of treasury shares					(86,960)
Net changes in items other than shareholders' equity	5,901,424	17,409	5,918,834	_	5,918,834
Total changes during period	5,901,424	17,409	5,918,834	_	6,952,142
Balance at end of period	19,012,026	48,569	19,060,595	372,646	64,976,535

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,582,867	957,371	44,070,500	(1,067,446)	45,543,293
Changes during period					
Issuance of new shares - exercise of share acquisition rights	52,895	52,895			105,790
Dividends of surplus			(1,325,029)		(1,325,029)
Profit attributable to owners of parent			3,253,077		3,253,077
Purchase of treasury shares				(131)	(131)
Disposal of treasury shares		18,320		4,707	23,028
Net changes in items other than shareholders' equity					
Total changes during period	52,895	71,215	1,928,047	4,575	2,056,734
Balance at end of period	1,635,762	1,028,587	45,998,548	(1,062,870)	47,600,028

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	19,012,026	48,569	19,060,595	372,646	64,976,535
Changes during period					
Issuance of new shares - exercise of share acquisition rights					105,790
Dividends of surplus					(1,325,029)
Profit attributable to owners of parent					3,253,077
Purchase of treasury shares					(131)
Disposal of treasury shares					23,028
Net changes in items other than shareholders' equity	(414,457)	23,323	(391,133)	(105,710)	(496,843)
Total changes during period	(414,457)	23,323	(391,133)	(105,710)	1,559,890
Balance at end of period	18,597,568	71,893	18,669,461	266,936	66,536,426

# Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2023	December 31, 2024
Cash flows from operating activities		
Profit before income taxes	3,519,972	4,631,131
Depreciation	700,745	739,562
Interest and dividend income	(912,691)	(1,079,283)
Interest expenses	2,565	3,140
Share of loss (profit) of entities accounted for using equity		
method	(111)	(443)
Increase (decrease) in provision for bonuses for directors (and	(5.000)	
other officers)	(5,000)	=
Decrease (increase) in retirement benefit asset	(27,549)	9,857
Increase (decrease) in retirement benefit liability	2,729	12,371
Increase (decrease) in provision for share awards for directors		
(and other officers)	62,337	83,116
Loss (gain) on disposal of non-current assets	69,846	2,906
Loss (gain) on sale of investment securities	(20,063)	_
Loss (gain) on sale of businesses	(==,,===)	(74,000)
Decrease (increase) in trade receivables	273,284	(2,081,804)
Decrease (increase) in inventories	(1,020,442)	(1,238,916)
Increase (decrease) in trade payables	(2,769,296)	601,626
Increase (decrease) in guarantee deposits received	(60,753)	(65,753)
Decrease (increase) in other current assets	262,864	(226,060)
Increase (decrease) in other current liabilities	(420,293)	345,757
Other, net	25,279	35,938
Subtotal	(316,574)	1,699,148
Interest and dividends received	•	1,078,380
	913,757 (2,357)	(3,984)
Interest paid		
Income taxes paid	(1,527,612)	(821,907)
Net cash provided by (used in) operating activities	(932,786)	1,951,637
Cash flows from investing activities		(4.000.00)
Payments into time deposits	(3,906,155)	(1,900,601)
Proceeds from withdrawal of time deposits	3,906,155	2,903,377
Purchase of securities	(10,499,900)	(11,998,552)
Proceeds from redemption of securities	10,500,000	12,000,000
Purchase of property, plant and equipment	(508,569)	(606,160)
Proceeds from sale of property, plant and equipment	_	1,100
Payments for retirement of property, plant and equipment	(3,480)	(34,664)
Purchase of intangible assets	(15,440)	(19,590)
Purchase of investment securities	(99,399)	(282,088)
Proceeds from sale of investment securities	24,341	=
Purchase of long-term prepaid expenses	(115,600)	(134,200)
Purchase of golf club membership	_	(39,136)
Proceeds from sale of businesses	_	74,000
Other, net		24,973
Net cash provided by (used in) investing activities	(718,048)	(11,540)

		(Thousands of you)	
	Fiscal year ended	Fiscal year ended December 31, 2024	
	December 31, 2023		
Cash flows from financing activities			
Proceeds from short-term borrowings	1,440,000	720,000	
Repayments of short-term borrowings	(1,440,000)	(720,000)	
Proceeds from long-term borrowings	_	100,000	
Repayments of long-term borrowings	(45,000)	_	
Repayments of lease liabilities	(22,123)	(22,123)	
Proceeds from issuance of shares	_	80	
Purchase of treasury shares	(86,960)	(131)	
Dividends paid	(1,319,356)	(1,319,858)	
Net cash provided by (used in) financing activities	(1,473,440)	(1,242,032)	
Net increase (decrease) in cash and cash equivalents	(3,124,274)	698,063	
Cash and cash equivalents at beginning of period	15,169,798	12,045,523	
Cash and cash equivalents at end of period	12,045,523	12,743,587	